#### **Attention business, news editors**

## **Indigo announces Annual Results**

Toronto, Ontario (May 21, 2002) – Indigo Books & Music Inc. (TSE: IDG), Canada's largest book retailer, today announced its results for the 52 weeks ended March 30, 2002.

The Company's results for fiscal year 2002 show total consolidated revenues increased 7.2% to \$735.5 million from \$686.5 million the year before. The sales increase was primarily due to operating an additional 13 superstores for part of the year, offset by a sales decreases from operating 17 fewer mall stores and lower sales in the online division.

Consolidated earnings before interest, taxes, amortization, restructuring charges, takeover costs and non-controlling interest was \$37.0 million compared to a loss of \$43.3 million in the previous year. This increase of \$80.3 million or 185.5% over last year is in part attributable to significant cost containment in online operations, improved inventory management and the initial stage of synergies which have surfaced as a result of the merger.

"We are beginning to see the benefits of a clear vision and energized, focused action from the entire organization. We are 12 months into what I have always believed would be a 2 year turnaround, but we are clearly on our way. The effort which people throughout the organization put forth has been tremendous" said Heather Reisman, Chief Executive Officer of Indigo.

Total restructuring and other take-over costs of \$40.3 million for the year are the result of store closures and other costs associated with the amalgamation of Chapters and the former Indigo. Restructuring charges comprise \$24.0 million in capital asset write downs, \$11.9 million related to store closings, \$1.7 million due to relocation and other costs associated with the acquisition and \$2.7 million in refinancing charges.

The net loss was \$47.9 million or \$3.52 per share, compared to a net loss of \$84.5 million (\$7.33 per share) in the previous year. This represents an improvement of \$36.6 million or 52.0% per share.

Pursuant to a Consent Order issued by the Commissioner of Competition regarding the merger of Chapters and Indigo, the Company agreed to offer for sale 13 superstores

and 10 mall stores. No sale of the stores was completed under the terms of the Consent Order and the assets have reverted to Indigo. As a result, Indigo completed a review of its real estate portfolio and has taken a charge for restructuring and other costs related to store closures of \$19.2 million in the quarter.

The weighted average number of shares outstanding for the year was 13.6 million compared to 11.5 million in the previous year.

#### Retail

Retail sales were \$710.0 million as compared to \$635.4 million in the previous year, an increase of \$65.6 million or 10.3%. Earnings before interest, taxes, amortization and restructuring charges increased to \$38.9 million from a loss of \$10.2 million the year before, an increase of \$49.1 million. In addition to operating an additional 13 superstores for part of the year, the increase can be attributed to improved gross margin dollars and reduced warehousing and distribution costs.

### **Superstores**

Indigo operates 90 superstores including 73 *Chapters*, 16 *Indigo* and the *World's Biggest Bookstore*. Revenues in fiscal year 2002 grew to \$485.8 million, an 18.8% increase compared to revenue to \$408.9 million the previous year. The growth was generated by the addition of 16 superstores and offset by the closure of 3 stores as compared to last year. As well, comparative store sales increased 1.1% in fiscal year 2002 as compared to a decline of 1.6% the year before.

#### **Traditional Stores**

Indigo operates 187 traditional or mall stores under the banners *Coles*, *SmithBooks*, *Classic Books*, *LibrairieSmith* and *The Book Company*. Total traditional store revenues declined to \$183.8 million, a decrease of \$11.4 million or 5.8% compared to \$195.2 million in the previous year. The decline is the result of operating 17 fewer bookstores or approximately 8% less stores as compared to last year. Comparative store sales increased 3.7% during the year, a significant improvement over the 3.0% decline last year.

#### Online

Revenues were \$34.7 million compared to \$51.1 million last year, a decrease of \$16.4 million or 32%. The decline is attributable to less aggressive marketing, discounting and promotional activities during the year. Losses before interest, taxes, amortization and restructuring charges were reduced by \$31.2 million to \$1.9 million, primarily due to significant reductions in operating costs as a result of restructuring.

## **Forward-Looking Statements**

Statements contained in this press release which are not historical facts are forward-looking statements which involve risk and uncertainties which could cause results to differ materially from those expressed in the forward-looking statements. Among the key factors that could cause such differences are: general economic, market or business conditions in Canada; competitive actions by other companies; changes in laws or regulations; and other factors, many of which are beyond the control of the company and its subsidiaries.

### **About Indigo Books & Music Inc.**

Indigo is a Canadian company and the largest book retailer in Canada, operating bookstores in all provinces under the names *Indigo Books Music & more*, *Chapters, Coles, SmithBooks*, and *World's Biggest Bookstore*. Indigo operates www.chapters.indigo.ca, an online retailer of books, videos and DVDs.

Indigo is a publicly traded company, listed on the TSE under the stock symbol IDG. To learn more about Indigo, please visit the About Our Company section of <a href="https://www.chapters.indigo.ca">www.chapters.indigo.ca</a>.

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# CONSOLIDATED STATEMENTS OF LOSS

(unaudited)

	52-week	52-week	
	period ended	period ended	
	March 30,	March 31,	
(thousands of dollars*)	2002	2001	
Revenue	735,684	686,479	
Cost of product, purchasing,			
selling and administration	698,660	729,800	
	37,024	(43,321)	
Amortization of capital assets	29,839	28,143	
Amortization of pre-opening store costs	452	1,033	
Amortization of goodwill	1,087	516	
	31,378	29,692	
Earning (loss) before the under noted items	5,646	(73,013)	
Restructuring and take-over costs	40,316	29,966	
Interest on long-term debt and financing charges	7,576	3,910	
Interest on bank indebtedness	6,782	3,586	
Loss before income taxes and			,
non-controlling interest	(49,028)	(110,475)	
Income tax expense (benefit)	600	(12,718)	
Loss before non-controlling interest	(49,628)	(97,757)	,
Non-controlling interest	(1,716)	(13,285)	
Net loss for the period	(47,912)	(84,472)	,
Net loss per common share			
Basic	\$(3.52)	\$(7.33)	
Diluted	\$(3.52)	\$(7.33)	
Weighted average number of common shares			
outstanding			
Basic	13,630	11,527	
Diluted	13,630	11,527	

<sup>\*</sup> Except per share data

# CONSOLIDATED STATEMENTS OF FINANCIAL POSITION

(unaudited)

	As at	As at	
	March 30,	March 31,	
(thousands of dollars)	2002	2001	
ASSETS			
Current			
Cash and cash equivalents	677	11,394	
Short-term investments	<del></del>	3,850	
Accounts receivable	12,817	11,547	
Inventories	223,467	193,977	
Income taxes receivable	4,950	5,353	
Prepaid expenses	4,338	4,863	
Future income tax assets	6,538	5,281	
Total current assets	252,787	236,265	
Capital assets, net	115,041	138,842	
Future income tax assets	4,145	5,402	
Goodwill, net of accumulated amortization			
of \$5,991 [March 31, 2001 - \$4,904]	64,570	8,301	
Deferred finance fees, net of accumulated amortization			
of \$886	3,289	_	
	439,832	388,810	
LIABILITIES AND SHAREHOLDERS' EQUITY			
Current			
Bank indebtedness	57,254	52,605	
Accounts payable and accrued liabilities	198,746	182,942	
Deferred revenue	6,625	5,272	
Current portion of long term debt	31,000	_	
Total current liabilities	293,625	240,819	
Accrued benefit obligations	1,306	1,166	
Long-term debt	53,000	54,000	
Convertible debentures	28,071	_	
Non-controlling interest	· <del>_</del>	1,716	
Total liabilities	376,002	297,701	
Commitments and contingencies			
Shareholders' equity			
Share capital	163,505	144,775	
Equity portion of convertible notes	1,903	_	
Deficit	(101,578)	(53,666)	
Total shareholders' equity	63,830	91,109	
	439,832	388,810	